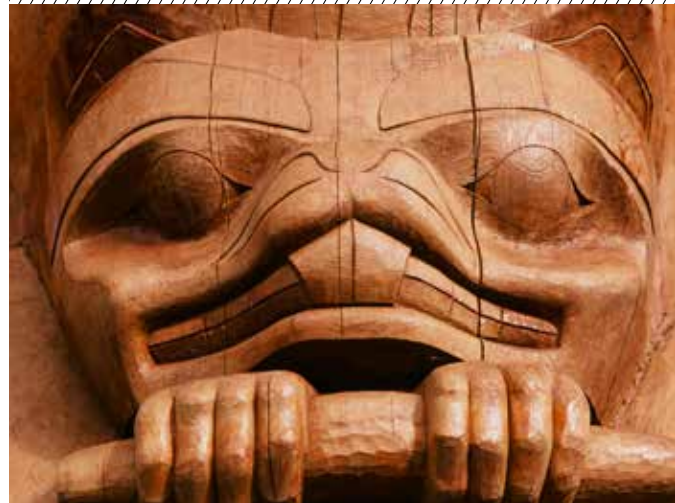


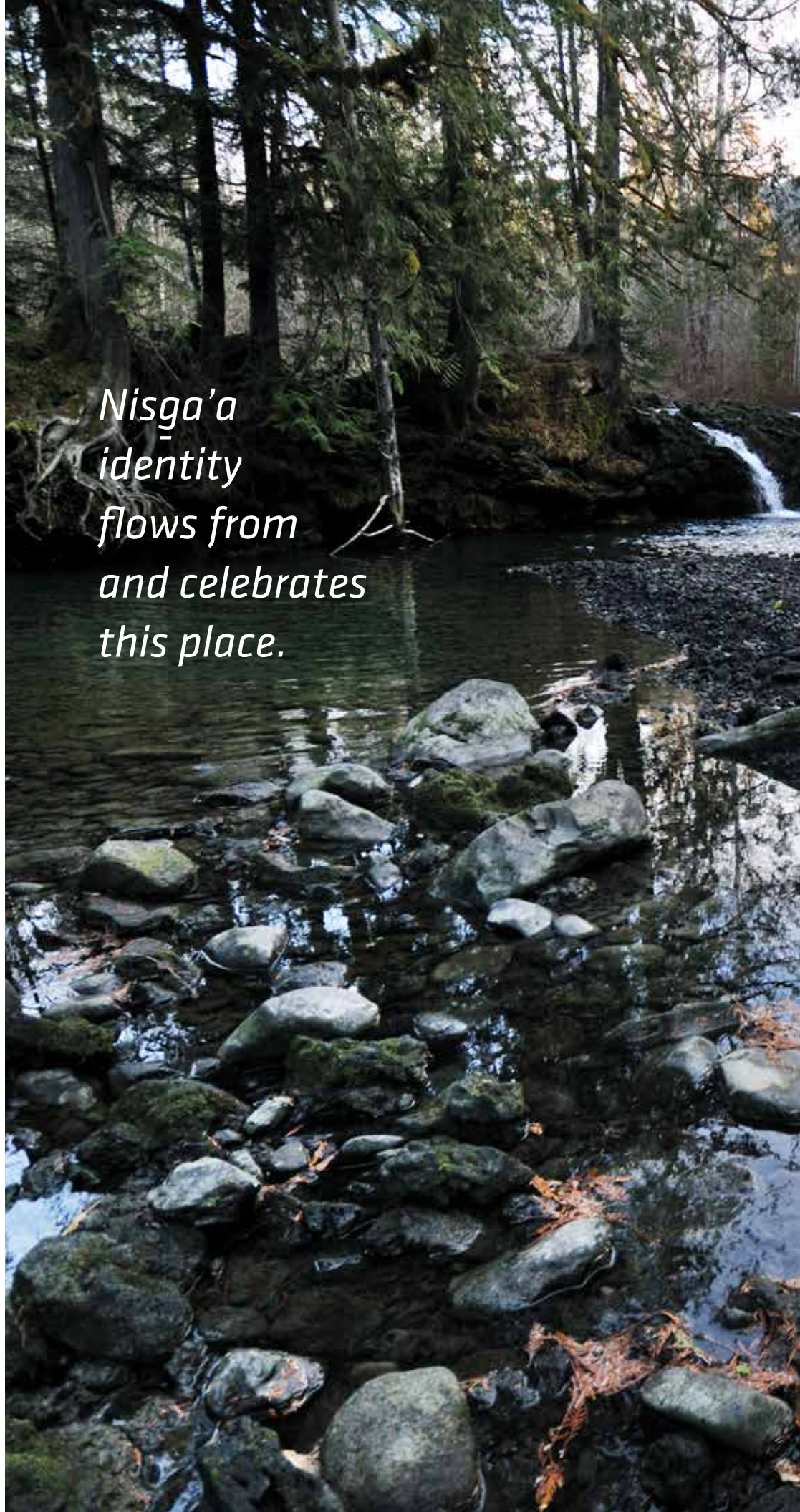
Kwhlixoosa'anskw / Respect

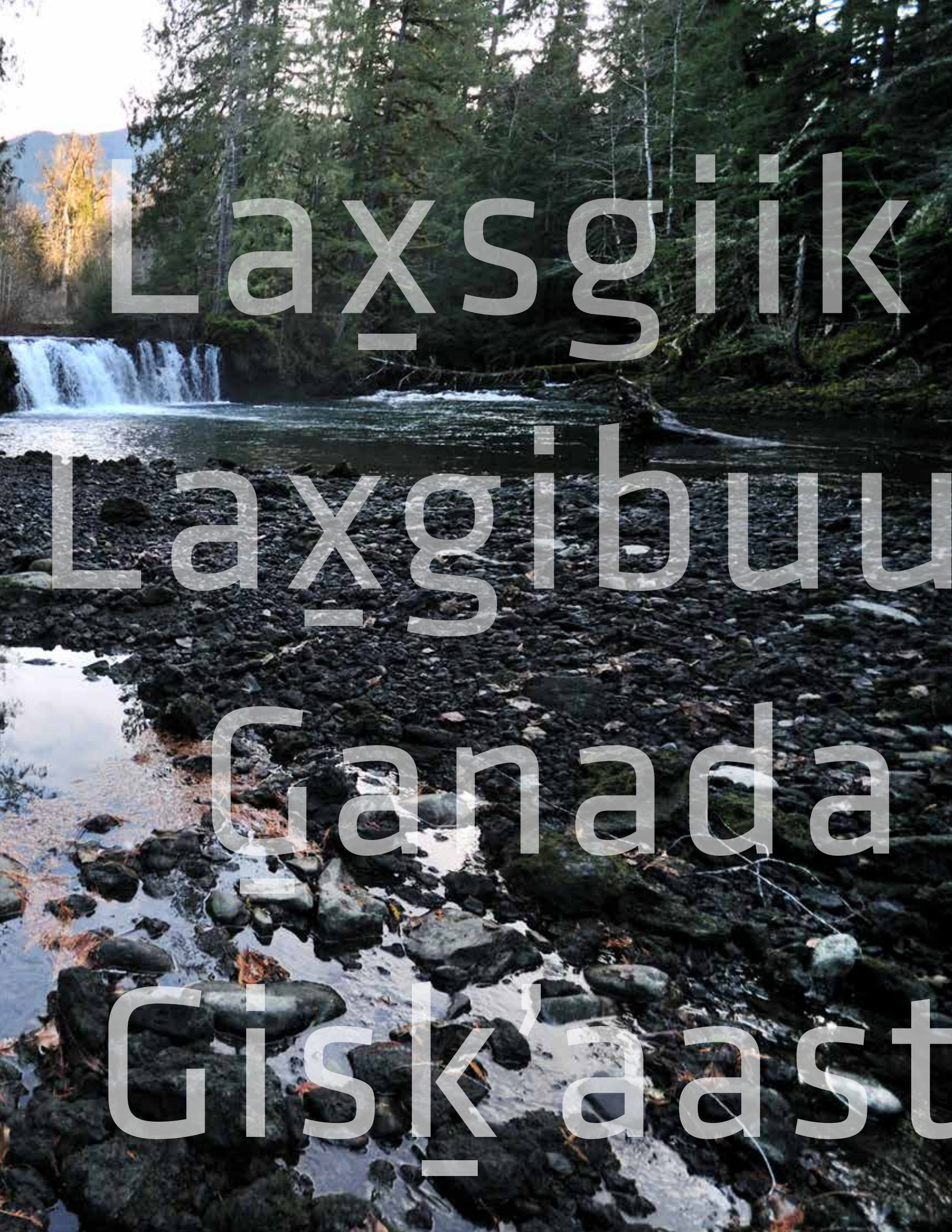


The Nisga'a Final Agreement is British Columbia's first modern treaty. A landmark in the relationship between Canada and its First Nations peoples, the Treaty came into effect on May 11, 2000. The governments of Canada, British Columbia, and the Nisga'a Nation are partners in the Nisga'a Final Agreement (the Treaty), which sets out Nisga'a Lands and the Nisga'a people's right of self-government. Because three governments share responsibility for the Treaty, an implementation committee was formed to provide a forum for the partners to discuss its implementation.

This report summarizes the progress made in the twenty-first year of the Treaty, from April 1, 2020 to March 31, 2021.

*Nisga'a
identity
flows from
and celebrates
this place.*





Laxsgiik

Laxgibuu

Canada

Gisk'aast

Shared Origins

In the Nisga'a Nation the relationship between the people and their homeland is elemental. All Nisga'a are members of one of four pdeek (tribes), which encompass a very large matrilineal "family" whose common ancestors lived in the time before memory.

Each pdeek has two major crests:

Çanada

Raven / Frog

Laxgibuu

Wolf / Bear

Gisk'aast

Killer Whale / Owl

Laxgiik

Eagle / Beaver.

These crests represent different adawaak (traditional oral histories). An adawaak of the Çanada, for example, tells how some ancestors of this pdeek met a supernatural Raven while others met a supernatural Frog. These are considered property. Only some Çanada members have the right to tell these stories and show these crests.

These crests and histories reflect both a natural and supernatural connection to the land, river, and sea.



Collective Responsibility

Traditionally, Nisga'a Lands were divided into 40 ango'oskw (resource holdings). Under this system, Nisga'a hunters and fishers were required to seek permission from the sim'oojit (chief) who had rights to a particular ango'oskw. Permission was most often granted, but everyone considered this process an important display of kwhlixoosa'anskw (respect).

Today, under the Nisga'a Final Agreement, these tribal territories are known collectively as Nisga'a Lands. The Treaty recognizes Nisga'a Lands as well as the Nass Wildlife Area. It confirms the Nisga'a Nation's right to protect and manage its own natural resources, wildlife, and fisheries. It upholds the right of the Nisga'a Nation to approve or reject development based on considerations above and beyond annual shareholder expectations or four-year election cycles.



The Treaty respects the right of the Nisga'a to manage their resources in a way that honours their past, provides for today, and plans for future generations.

Our Land

K'alli-Aksim Lisims (the Nass River) flows through a land of sacred mountains and dense forests on Canada's Pacific Coast. The Nisga'a people have lived in the Nass River Valley since before recorded time. Today, the Nisga'a Nation includes more than 8,008 people residing in the Nisga'a Villages of Gingolx, Laxgalts'ap, Gitwinksihlkw, Gitlaxt'aamiks (formerly New Aiyansh) and beyond the Nass Valley in Terrace, Prince Rupert/Port Edward, Greater Vancouver, and across North America.

Our Treaty

May 11, 2000, marked the end of a 113-year journey – and the first steps in a new direction. On that date, the Effective Date of the Nisga'a Final Agreement, the *Indian Act* ceased to apply to Nisga'a people (except for the purpose of determining whether an individual is an "Indian"). The Nisga'a Final Agreement is the first treaty in British Columbia to provide constitutional certainty in respect of an Aboriginal people's Section 35 right to self-government. The Treaty recognizes Nisga'a Lands (2,000 square kilometres) and opens the door for joint economic initiatives in the development of the Nisga'a Nation's natural resources. An example of hope, trust, and cooperation, the Nisga'a Final Agreement is being studied by governments and Aboriginal people the world over.

Our Government

Proud British Columbians and Canadians, Nisga'a citizens are responsible for building and maintaining their own institutions. The Nisga'a Nation is represented by the Nisga'a Lisims Government (NLG)—a modern, forward thinking administration based on traditional culture and values. Designed to assure democracy, transparency, and accountability, Nisga'a Government is comprised of NLG, the four Nisga'a Village Governments, and three Nisga'a Urban Locals. Nisga'a Government has the authority to pass laws on a broad range of matters. At the same time, Nisga'a lawmaking authority is concurrent with federal and provincial authority.

Our Vision

"Sayt-K'ilim-Goot: one heart, one path, one nation." NLG is committed to ensuring its programs, services, and day-to-day operations reflect this vision.

In the spirit of Sayt-K'ilim-Goot, the Nisga'a Nation is a place where:

- + our Ayuuq, language, and culture are the foundation of our identity;
- + learning is a way of life;
- + we strive for sustainable prosperity and self-reliance;
- + we inspire trust and understanding through effective communication; and
- + our governance and services evolve to meet our people's needs.

Nisga'a Culture & Heritage

Nilhl gan aluut'aahl naa nuum wil dip hooxhl
Ayuukhl Nisga'a ganhl lip algaxam ganhl lip
wilaa loom / Our Ayuuk, language, and culture
are the foundation of our identity

The Nisga'a Lisims Government is committed to protecting and promoting Nisga'a culture in all aspects of society. Ayuukhl Nisga'a – the ancient laws and customs of the Nisga'a people – informs, guides, and inspires Nisga'a culture. The Nisga'a Constitution provides that Simgigat (chiefs), Sigidim haanaak (matriarchs), and respected Nisga'a elders advise Nisga'a Government on matters relating to the traditional values of the Nisga'a Nation through the Council of Elders, and that Nisga'a Government must respect and encourage the use of the Nisga'a language and the practice of Nisga'a culture.

Ayuukhl Nisga'a Department

The Ayuukhl Nisga'a Department (AND) protects, preserves, and promotes Nisga'a language, culture, and history. This is achieved through:

- + authenticating and authorizing Nisga'a culture;
- + promoting the authority of Nisga'a adawaak (oral history);
- + preserving Nisga'a documented information;
- + developing and maintaining a catalogue system for Nisga'a archives;
- + digitizing audio interviews with elders and past leaders;
- + resource and administrative support for the Council of Elders and various government committees;
- + collaborating and supporting various language and culture initiatives by various NLG stakeholders;

- + researching, interpreting, and developing documentation as it relates to Nisga'a culture and history;
- + supporting the Integrated Strategic Plan for Family Wellness;
- + planning and coordinating Elders and Youth Workshops; and
- + supporting other NLG language and culture initiatives.

In addition, during the reporting period, AND:

- + continued the process of revitalizing Nisga'a Language and Culture programming;
- + provided research assistance to in-house legal counsel; and
- + published the Nisga'a Ayuuk, Laws, Customs & Tradition document.

Anhluut'ukwsim Laxmihl Angwinga'asa'anskwahl Nisga'a / Nisga'a Memorial Lava Bed Park

Nisga'a Memorial Lava Bed Park—the first provincial park managed jointly by a First Nation and British Columbia—offers spectacular natural features and a dramatic introduction to Nisga'a culture. The Nisga'a alkali basalt flow is one of the youngest and most accessible volcanic features in the province. With a 16-site vehicle campground, picnic areas, visitor information centre, boat launches, and short hikes, the park offers visitors

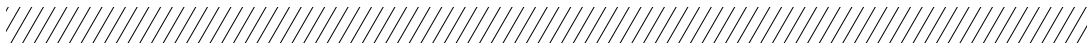
a wide variety of activities and a chance to learn more about Nisga'a culture and the natural history of the region. British Columbia funds an annual agreement for park services and maintenance (\$35,000).

Nisga'a Museum

Hli Goothl Wilp-Adokshl Nisga'a, the Nisga'a Museum, is the permanent home of the Ancestors' Collection—over 300 Nisga'a artifacts that have been repatriated through the Nisga'a Final Agreement. Hli Goothl Wilp-Adokshl Nisga'a means "The Heart of Nisga'a House Crests," a name that celebrates the importance of Nisga'a tribes and tribal crests in Nisga'a society. With a design inspired by traditional Nisga'a longhouses, feast dishes, and canoes, the 929 square metre facility contains exquisitely carved masks,

bentwood boxes, headdresses, and soul catchers acquired from the Nass Valley during the late nineteenth and early twentieth centuries. A permanent home for the preservation and celebration of all that is Nisga'a, the Nisga'a Museum is becoming a centre of research, learning, and cultural tourism in northwest British Columbia.

During the reporting period, the museum was closed to the public due to the COVID-19 pandemic. This pause allowed staff to address facility and maintenance needs. As well, museum staff explored alternate means of maintaining interest in the collection while closed to the public.



"The traditional roles of Simgigat and Sigidim haanaḱ, and respected Nisga'a elders, as recognized and honoured in Nisga'a culture from time immemorial, will be respected; Nisga'a elders, Simgigat and Sigidim haanaḱ will continue to provide guidance and interpretation of the Ayuuk to Nisga'a Government."

DECLARATION OF THE NISGA'A NATION

Nisga'a Education

Ts'im ganwilaak'ils wil luusisghl gandidils / Learning is a way of life

The Nisga'a Nation is committed to improving its education system, helping adult learners gain more training, and encouraging all Nisga'a to engage in lifelong learning to help build the economy and strengthen Nisga'a society.

Nursery Education

The Nursery program is delivered through the four Nisga'a Village Governments and provides Headstart, Preschool, and Daycare programs. Early Childhood Educators organize and plan local events, initiatives, and training for families and staff. Lisims Early Learners Partners (LELP) collaborate with Nisga'a Children and Family Services, Nisga'a Child Support Services, School District #92 (Nisga'a), Social Development, and Nisga'a Lisims Government Programs and Services. LELP has contributed to the collaboration of Welcome Baby Blanket Ceremonies, the Strawberry Festival, and Welcome to Kindergarten events that support first steps in the process of lifelong learning.

Primary & Secondary Education

On Nisga'a Lands, primary and secondary students are served by School District #92 (Nisga'a) [SD92], part of British Columbia's publicly funded school system. Created in 1977, SD92 is the first Indigenous-run school district in Canada. The school board consists of four

Nisga'a members (representing each Nisga'a Village) and one non-Nisga'a member. NLG works in partnership with the school district to foster and protect Nisga'a language and culture while seeking to raise the standard of education for all Nass Valley youth.

During the reporting period, British Columbia allocated to SD92 a total of \$8,112,704 in operating funding. SD92 also received \$137,386 in CommunityLink payments, which helps provide services such as breakfast and lunch programs, community school programs, school-based support workers, and counselling for at-risk children and youth.

Review of School District #92 (Nisga'a)

In July 2018, NLG selected a group of consultants to undertake a comprehensive review of SD92. The purpose of the review was to identify ways to improve student outcomes. The review considered the following options:

- + continue to operate SD92 as a public school district under provincial law, but improve its operations and governance as well as its arrangements with the Nisga'a Nation;
- + convert one or more schools within SD92 into independent schools under the *Independent Schools Act*; or
- + create a new education system under new Nisga'a legislation.

The final report (the “Report”) was presented to NLG Executive during the reporting period. The Report includes 129 recommendations that could be implemented regardless which option is chosen. The Report further recommends that the Nisga'a Nation leave the provincial public education system and create a Nisga'a Education Authority to provide K-12 education on Nisga'a Lands. NLG Executive instructed the CEO to undertake further research on the recommendations and options contained in the Report as well as to obtain legal advice on the background and status of the legal relationship between the Nisga'a Nation, SD92, and British Columbia.

Subsequently, Nisga'a representatives met with the British Columbia Minister of Education. The Minister committed to working with SD92 to improve outcomes as soon as possible and agreed to mandate staff to provide information and assistance to help the Nisga'a Nation determine which option will, in the long-term, best meet the needs of SD92 students and deliver real improvements in student outcomes.

In the meantime, representatives of SD92 and the Ministry of Education committed to working together to improve student outcomes.

B.C. Performance Standards

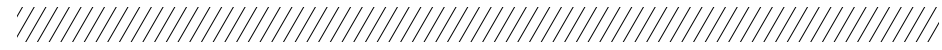
The standard of education at School District #92 (Nisga'a) has been guided by policy and legislation, including the *School Act* and the English Language Arts K-7 Integrated Resource Package. SD92 is moving toward B.C. Performance Standards. Developed for voluntary use in British Columbia schools, the B.C. Performance Standards describe the professional judgments of a significant number of educators about standards and expectations for the following key areas of learning:

- + reading and writing;
- + numeracy;
- + social responsibility;
- + information and communications technology Integration; and
- + healthy living.

Combined Post-Secondary enrollment and completion rates of Nisga'a citizens*

| YEAR | ENROLLMENT | | COMPLETION RATE % | |
|-----------|------------|------|-------------------|------|
| | FEMALE | MALE | FEMALE | MALE |
| 2020-2021 | 141 | 63 | 56% | 37% |
| 2019-2020 | 188 | 84 | 56% | 62% |
| 2018-2019 | 112 | 68 | 40% | 78% |
| 2017-2018 | 165 | 100 | 32% | 71% |
| 2016-2017 | 146 | 85 | 51% | 54% |
| 2015-2016 | 130 | 74 | 51% | 70% |
| 2014-2015 | 118 | 132 | 57% | 66% |
| 2013-2014 | 135 | 166 | 49% | 56% |
| 2012-2013 | 145 | 72 | 54% | 65% |
| 2011-2012 | 153 | 128 | 66% | 85% |
| 2010-2011 | 169 | 107 | 53% | 65% |
| 2009-2010 | 144 | 87 | 70% | 75% |
| 2008-2009 | 128 | 92 | 48% | 52% |
| 2007-2008 | 152 | 104 | 49% | 47% |
| 2006-2007 | 126 | 58 | 42% | 47% |

*Who were eligible to graduate. Includes university, college, Open Learning Agency, institutes, & private post-secondary institutions.



“We commit ourselves to the values of our Ayuuk, which have always sustained us and by which we govern ourselves, and we each acknowledge our accountability to those values, and to the Nisga’a Nation.”

DECLARATION OF THE NISGA’A NATION

Post-Secondary Education

The Nisga’a Post-Secondary Education Funding Policy’s mission is to assist Nisga’a citizens, ordinarily resident in Canada, in embracing the principles of academic freedom and responsibility. This is achieved by maintaining Nisga’a identity and cultural values and by ensuring access to high-quality education that responds to the Nisga’a Nation’s diverse community, leadership, and self-government needs. During the reporting period, over 200 students were sponsored for post-secondary education funding.

Wilp Wilxo’oskwhl Nisga’a Institute

Wilp Wilxo’oskwhl Nisga’a Institute (WWNI) is a not-for-profit, community-driven, student-focused Indigenous post-secondary and training institute that works in four areas: academic, vocational and technical, and continuing community education. Through partnerships with a number of public post-secondary institutes, including a Federated Agreement with the University of Northern British Columbia (UNBC), WWNI delivers a range of programs and training opportunities, including: Master of Arts First Nations Studies, Bachelor of Arts (First Nations Studies), university/college preparation, Grade 12 achievement, vocational/technical training, and continuing education programs.

Nisga’a Language and Culture courses continue to be WWNI’s most subscribed courses. To date, WWNI has recorded 1,827 course completions in Nisga’a Language and Culture.

During the reporting period, WWNI reported 192 course enrolments in academic programs. Since WWNI’s incorporation in 1993, graduates have earned the following credentials.

ACADEMIC

- + 1 Master of Arts (FNST) Degree with Distinction
- + 55 Bachelor of Arts
- + 2 Bachelor of Science (most coursework through WWNI)
- + 1 Bachelor of Commerce (most coursework through WWNI)
- + 1 Education Diploma in Nisga’a Language and Culture
- + 3 Honorary Doctorate of Laws
- + 1 Professor Emerita
- + 1 Honorary Nisga’a Studies Certificate

ACADEMIC CERTIFICATES

- + 65 Nisga’a Studies Certificates
- + 16 First Nations Language — Nisga’a Certificates
- + 64 General First Nations Studies Certificates

VOCATIONAL/TECHNICAL CERTIFICATES

- + 199 (various)

WWNI Funding Sources

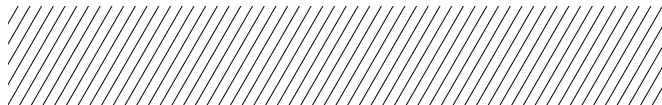
| | |
|---|-----------|
| NISGA'A LISIMS GOVERNMENT | \$282,262 |
| NISGA'A NATION FFA – CANADA | \$487,094 |
| NISGA'A NATION FFA – BRITISH COLUMBIA | \$280,000 |
| UNBC / WWNI FEDERATED AGREEMENT (BRITISH COLUMBIA) | \$216,000 |
| MINISTRY OF ADVANCED EDUCATION (BRITISH COLUMBIA) | \$121,000 |
| UNBC / WWNI ENDOWMENT FUND* | \$44,077 |

*Accrued interest from this fund provides partial support to Nisga'a Language at the WWNI Institute.
 *Through the Vancouver Foundation. Current fund value: \$1,043,234.

UNBC Wilp Wilxo'oskwhl Nisga'a Endowment Foundation Fund

The UNBC Wilp Wilxo'oskwhl Nisga'a Endowment Foundation (a registered charitable society) was established to build a secure, independent funding base for WWNI's capital projects, student scholarships and bursaries, faculty and staff development, and other priorities. From its inception, WWNI has received strong support from the Nisga'a people, British Columbia, and Canada. In a demonstration of support,

the Nisga'a business community initially contributed \$100,000, and later made a \$250,000 donation to the Nisga'a Endowment Fund (as it was then known). This was generously matched by British Columbia and UNBC. The endowment has continued to grow under the UNBC Wilp Wilxo'oskwhl Nisga'a Endowment Foundation. The annual fund value on March 31, 2021 was \$1,044,245.



Nisga'a Economy

Sgihl gandi'akhla'amskw loom', gan wil dip dixyugwihl ha'am wil / We strive for sustainable prosperity and self-reliance

The Nisga'a Nation is a fully integrated part of the economy of northwest British Columbia. Seasonal resource industries are complemented by full-time employment in the government, education, and healthcare sectors. Recent development projects have helped expand and diversify employment opportunities.

Nisga'a Economic Development

Through the department of Nisga'a Economic Development, NLG provides Nisga'a entrepreneurs and organizations with access to business information, tools, and financial capital. NLG is investing in research and development, infrastructure, strategic partnerships, and a variety of projects to stimulate the Nisga'a economy, support Nisga'a citizens, and promote a new era of economic prosperity and sustainability. Since the Effective Date of the Treaty, NLG has worked to lay a foundation for prosperity and self-determination through collaboration with Nisga'a Village Governments and Nisga'a Urban Locals. This effort is resulting in a shared vision for sustainable economic prosperity.

Nisga'a Employment, Skills, & Training

NLG and Canada work together to provide the Aboriginal Skills, Employment, and Training program for Nisga'a citizens. This partnership has resulted in the Nisga'a Employment, Skills, and Training (NEST) program. NEST's mandate is to help Nisga'a people thrive and succeed

in a rapidly developing economy by helping them find meaningful, demand-driven, employment. NEST has offices in Gitlaxt'aamiks, Terrace, and Prince Rupert.

During the reporting period, NEST delivered various training programs, including: Bladerunners, Pathways to Employment, Essential Skills, Adult Dogwood Preparation, and Economic Recovery Training. These programs were funded with term funding from British Columbia and Canada. Core funding is provided by Canada through a shared cost agreement (effective from 2019-2029) and through the Fiscal Finance Agreement.

Nisga'a Business Development Fund

With the goal of helping Nisga'a entrepreneurs compete in the global marketplace, the Nisga'a Business Development Fund provides advice, services, and funding. Recipients include both new and established Nisga'a enterprises with promising products or services targeted at a variety of market sectors. Funds are provided for business support and capacity building, feasibility studies and development costs, and capital investments for business infrastructure. These investments are intended to help applicants leverage funds from lending institutions and other equity programs. Tourism projects, retail and home-based businesses, small industry development, and corporate projects have all received investments. Since inception, the Nisga'a Business Development Fund has funded 56 projects.

Department of Forest Resources

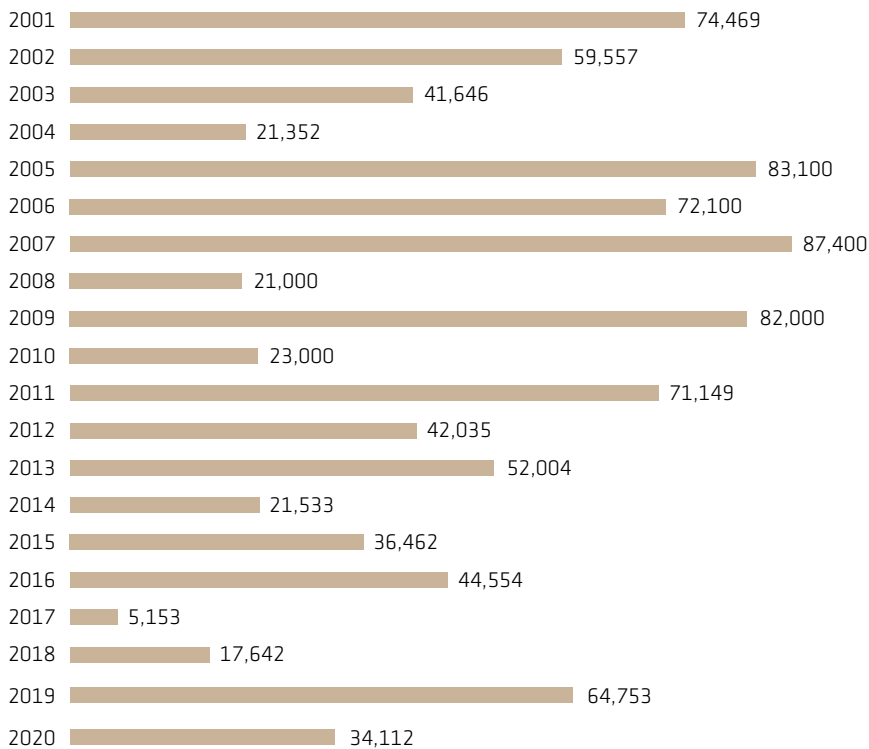
NLG manages Nisga'a forests to protect this natural inheritance and to provide employment for Nisga'a people. Ecological sustainability is a prime consideration in the development and approval of all operations within Nisga'a Lands, and the *Nisga'a Forest Act* sets high standards to maintain biodiversity. NLG also manages all land and forest resources on Nisga'a Lands, including non-timber resources. Pine mushrooms, a popular delicacy in Asia, are a valuable resource found in Nisga'a forests and are harvested seasonally.

The forest resources on Nisga'a Lands represent a vast range of potential opportunities. Since the Effective Date, a significantly depressed forest economy has meant that only a relatively small timber harvest volume was economically viable. This situation has improved. The Nisga'a Nation has yet to harvest up to the quota set in Annual Allowable Cut (AAC) and the resulting backlog

of volume provides opportunities to intensify production. With rising wood prices and changing markets, it is expected that harvest levels will increase. All harvested cutblocks on Nisga'a Lands are regenerated through planting and natural regrowth. To ensure reforestation, NLG collects a silviculture levy for each harvested cutblock.

The K'alli Aks Timber Corporation (KATC) is the holder of the Nisga'a Public Lands Licence. KATC operates under the KATC Forest Development Plan (Jan. 1, 2021 – Dec. 31, 2025), which is available for review at the NLG office in Gitlaxt'aamiks, the four Nisga'a Village offices, the three Nisga'a Urban Local offices, and the KATC office. The sole shareholder of the corporation is the Nisga'a Nation.

Cubic Metres of Nisga'a Timber Harvests



Provincial Funding: Forestry & Roads

In 2003, following the bankruptcy of New Skeena Forest Products, British Columbia assumed responsibility for completing unfulfilled treaty obligations. The work includes replanting cutblocks, maintaining roads and decommissioning two abandoned work sites. Under the Treaty, British Columbia also maintains ownership of the Nisga'a Highway corridor, the right of way for secondary provincial roads and responsibility for the repair and maintenance of those roads. The following are highlights of the work undertaken by British Columbia during the reporting period:

- + detailed forest health aerial overview surveys on Nisga'a Treaty interest areas (Nass Timber Supply Area / Kiteen-Big Cedar Drainages);
- + aerial free growing surveys on openings on Nisga'a Lands; and
- + inspection of 82.14 km of road and completion of light to heavy surface brushing, culvert replacement, and grading.

Directorate of Enforcement & Emergency Services

The Directorate of Enforcement and Emergency Services includes the Department of Compliance and Enforcement, the Department of Emergency Response Services, and the Department of Security.

DEPARTMENT OF COMPLIANCE & ENFORCEMENT

The Department of Compliance and Enforcement (C&E) focuses on protecting the natural resources of Nisga'a Lands and the natural inheritance of the Nisga'a Nation. This is accomplished through enforcing the *Nisga'a Fish and Wildlife Act*, the *Nisga'a Forest Act* and/or the *Nisga'a Offence Act*, and through educating Nisga'a and non-Nisga'a recreational users of the Nass Wildlife Area. C&E provides public education presentations on how to prevent human/wildlife conflict, how to be safe around aggressive animals, and how to coexist with wildlife in Nisga'a

Villages. C&E strives to educate hunters/ anglers regarding the regulations and expectations of all users in the Nass Wildlife Area while maintaining a positive relationship with the public.

C&E officers patrol the Nass Wildlife Area by vehicle, ATV, snowmobile, riverboat, ocean patrol boat, foot patrol, and helicopter. C&E officers will often join forces with the British Columbia Conservation Officer Service (BCCOS), the Department of Fisheries and Oceans (DFO), the Lisims/Nass Valley RCMP, and other governing agencies including the Compliance and Enforcement division of British Columbia's Ministry of Forests, Lands, Natural Resource Operations and Rural Development. C&E responds to incidents of wounded or deceased wildlife. The department operates on a six-season basis: Fishing, Hunting, Oolichan Run, Wildlife-Bear Season, Botanical Forest Products, and Recreational Areas (lake, park, and rec. sites).

During the reporting period, C&E actively engaged with concerned citizens and, through public education and a focus on ensuring fish are available for future generations, successfully solved most issues as they arose. In addition, C&E purchased one black bear trap and two grizzly bear trap for safe removal and relocation of bears from public areas.

DEPARTMENT OF EMERGENCY RESPONSE SERVICES

The Department of Emergency Response Services (ERS) is responsible for emergency management, the Wildland Fire Protection Program, Coastal Nations Coast Guard Auxiliary, Coordinates Ground Search and Rescue with RCMP, Marine Environmental spill response, and occupational health and safety on Nisga'a Lands and the Nass Area. ERS managers:

- + identify the risks related to critical infrastructure;
- + prepare emergency management plans in respect to those risks;

- + maintain, test, and implement those plans;
- + conduct exercises and training;
- + maintain the Emergency Operation Centre in a continuous state of readiness; and
- + coordinate all components of the Emergency Management System (fire, police emergency medical services, public works, volunteers, and other groups contributing to the management of emergencies.

ERS is responsible for ensuring that NLG is ready to respond to any event or emergency that threatens the safety and security of Nisga'a citizens; its own organization, infrastructure, and employees; and that it has the capability and capacity to:

- + respond to emergencies, provide leadership, assistance and support;
- + fulfill its emergency response mandate and obligations in support of federal, provincial, and regional emergency response operations;
- + deliver critical services during emergency and disaster situations; and
- + ensure its own employees have the support, knowledge, and training to protect themselves during emergencies, and to enable them to report for duty during emergencies.

ERS is also responsible for:

- + Emergency Management in an Emergency Operation Centre and/or incident command post;
- + Nisga'a Emergency Health Transportation Program;
- + Marine Environmental Spill Response;
- + Structure Fire Services and support;
- + Land Environmental Spill Response;
- + Nisga'a Ground Search and Rescue;
- + Nisga'a Marine Search and Rescue;
- + Climate Change and Adaptation;
- + Wildland Fire Services and Wildland Urban Interface; and
- + Development of next generation 911 service on Nisga'a Lands.

DEPARTMENT OF SECURITY

The Directorate of Enforcement and Emergency Services coordinates the security strategy for NLG to ensure the safety and security of NLG employees, visitors, and property. It addresses security and safety concerns and ensures coordination of updates, notices, threat assessment, planning, and liaising with appropriate agencies, including the RCMP, DFO, and EHS.

Wildland Firefighter Program

NLG's Seasonal Wildland Firefighter Program includes an initial attack crew, whose duties include: preparedness to fight wildfires, patrolling, wildfire fighting training, promoting public awareness of wildfires, liaison with Village Government fire departments, and educating youth. In addition, the wildfire crew performs brushing on forestry roads, light maintenance of culverts, removing litter, and supporting activities on recreational sites.

Nisga'a Fisheries Management Program

One of the healthiest river systems in the world, K'alii-Aksim Lisims (the Nass) is the spawning ground of five species of wild salmon, steelhead, and oolichan. NLG, Canada, and British Columbia manage the Nass River salmon and steelhead stocks to preserve these valuable fisheries resources; support food, social, and ceremonial fisheries for Nisga'a people; and, when abundant, support opportunities for commercial fisheries that are beneficial to all Canadians. The Nisga'a Fisheries Management Program is facilitated through the Joint Fisheries Management Committee (JFMC), which is comprised of representatives from Canada, British Columbia, and the Nisga'a Nation. The fisheries program utilizes fish wheels and other technologies developed over a 30-year period on the Nass River for salmon monitoring, tagging, and data collection, and conducts stock assessments on a variety of fish species throughout the Nass Area. NLG works with British Columbia to manage the steelhead and trout freshwater and lake sport fisheries.

For the past 29 years, the Nass salmon and steelhead stock status has been monitored annually by NLC's Nisga'a Fisheries and Wildlife Department (NFWD). The fisheries program employed 35 Nisga'a citizens during the reporting period with fewer staff hired than past years due to the Covid-19 pandemic. On average, since 1992, 46 Nisga'a community members have been employed seasonally or full time (with a range between 24 and 114).

The goals of the fisheries program are to:

- + monitor Nass salmon and steelhead returns to reach spawning goals and provide sustainable fisheries;
- + provide information required for Nass Area salmon, steelhead, and non-salmonid fisheries management and implement the fisheries provisions of the Nisga'a Treaty;
- + determine run size, timing, and Nisga'a entitlement estimates for Nass salmon each year;
- + determine factors limiting salmon, steelhead, and non-salmonid production; and
- + provide training and employment for Nisga'a people.

During the reporting period, food, social and ceremonial fisheries took priority and no commercial sale fisheries occurred in the Nass marine or in-river waters due to below average returns for all Nass salmon species other than chum salmon. The Nass sockeye total return (295,000) was the lowest return over a 46-year period, only larger than the return in 1975 (191,000).

During the reporting period, numerous fisheries projects were completed. These projects monitored salmon and steelhead returns to the Nass River, which assisted in reaching spawning goals for each species. Core fisheries projects were funded by the Nisga'a Lisims Government, Lisims Fisheries Conservation Trust Fund, and a Fiscal Financing Agreement. These projects included:

- + program planning and coordination;
- + fishwheels (tagging and population estimates);
- + salmon and non-salmon catch monitoring;

- + oolichan catch monitoring and egg/larvae biomass surveys (population estimates);
- + Ts'oohl Ts'ap juvenile and adult coho counting fences and coded wire tagging project (northern wild coho index population);
- + Meziadin Fishway (salmon and steelhead counting);
- + Kwinageese video-counting weir;
- + non-Meziadin sockeye surveys including monitoring returns to Gingit Creek and other lower Nass River systems;
- + Lower Nass coho, pink, and chum surveys; and
- + field crew training.

Additional projects were funded by DFO, British Columbia, Pacific Salmon Commission Northern Funds, and Coast Funds.

During the reporting period, NFWD:

- + successfully implemented 25 fisheries projects, including three new assessment projects:
 1. Chinook salmon spawning ground surveys on Ksi Hlginx (Ishkeenickh River) funded by Coast Funds;
 2. Bull Trout acoustic tagging in Meziadin Lake with British Columbia, and
 3. estuary monitoring plans developed for the Nass and Bear rivers that were funded by DFO's Indigenous Habitat Participation Program (IHPP);
- + helped achieve escapement goals for Nass salmon including sockeye, Chinook, coho, pink, and chum, and summer-run steelhead;
- + protected availability of salmon and steelhead for Nisga'a food, social, and ceremonial fisheries while reaching spawning goals in a very low salmon return year;
- + achieved Nisga'a entitlement targets but with some overage accumulated for sockeye salmon to carry forward in future years due to poor low abundance return in 2020;
- + engaged youth through presence at career fairs; and
- + continued to increase the capacity of NFWD employees through ongoing training.

Salmon Harvested in Nisga'a Individual and Communal Sale Fisheries, 2000-2020*

| | SOCKEYE | COHO | PINK | CHUM | CHINOOK | REVENUE |
|------|----------------|-------------|-------------|-------------|----------------|----------------|
| 2000 | 70,731 | 554 | 2,606 | 151 | 0 | \$890,000 |
| 2001 | 51,427 | 12,068 | 75,820 | 1,078 | 0 | \$640,000 |
| 2002 | 108,814 | 6,800 | 0 | 0 | 0 | \$1,180,000 |
| 2003 | 114,572 | 13,672 | 14,075 | 23 | 0 | \$1,330,000 |
| 2004 | 116,671 | 17,170 | 8,983 | 0 | 0 | \$1,620,000 |
| 2005 | 82,679 | 12,585 | 2,361 | 577 | 857 | \$960,000 |
| 2006 | 64,253 | 5,249 | 3,042 | 948 | 1,946 | \$670,000 |
| 2007 | 33,624 | 6,372 | 3,688 | 697 | 2,435 | \$480,000 |
| 2008 | 17,728 | 793 | 3,438 | 276 | 0 | \$210,000 |
| 2009 | 45,542 | 10,406 | 20,895 | 0 | 1,597 | \$620,000 |
| 2010 | 33,818 | 7,768 | 1,338 | 1 | 28 | \$410,000 |
| 2011 | 18,364 | 1,134 | 40,460 | 0 | 874 | \$260,000 |
| 2012 | 39,961 | 9,037 | 3,628 | 0 | 649 | \$720,000 |
| 2013 | 45,618 | 11,096 | 16,848 | 0 | 0 | \$790,000 |
| 2014 | 49,744 | 5,951 | 944 | 0 | 0 | \$570,000 |
| 2015 | 114,153 | 4,801 | 19,422 | 0 | 2,062 | \$1,430,000 |
| 2016 | 8,400 | 5,560 | 7,165 | 1,896 | 66 | \$220,000 |
| 2017 | 11,773 | 7,209 | 4,419 | 11 | 0 | \$390,000 |
| 2018 | 10,335 | 0 | 284 | 0 | 0 | \$172,000 |
| 2019 | 16,287 | 10 | 1,346 | 45 | 0 | \$313,000 |
| 2020 | 0 | 0 | 0 | 0 | 0 | \$0 |
| MEAN | 53,000 | 7,000 | 13,000 | 300 | 500 | \$694,000 |

*Chart based on the estimated number of individual fish caught during the Individual and Communal Sale fisheries. Estimated revenue to local economy based on annual average weight and price per pound for each species in Area 3 commercial fisheries.

Wildlife Management

The Nisga'a Wildlife Program monitors activities that may affect wildlife and migratory birds within areas designated under the Nisga'a Treaty. The Nass Wildlife Committee, a tripartite group comprised of members representing the Nisga'a Nation, British Columbia, and Canada advises wildlife management and harvest within the 16,101 square kilometre Nass Wildlife Area. Under the Treaty, moose, mountain goat, and grizzly bear were identified as Designated Species, resulting in specific Nisga'a allocations under the Total Allowable Harvest. Annually, the Committee reviews available data and makes recommendations regarding Total Allowable

Harvests to British Columbia. The Annual Management Plan for the Nass Wildlife Area includes the Nisga'a Allocation for the Designated Species and other important information regarding other wildlife species, including migratory birds.

To track the harvest of designated species, NLG employs a permitting system for moose, mountain goat, and grizzly bear to track yearly harvests by Nisga'a citizens. In-season tracking of annual harvests provide close monitoring and adaptive management of each species. The effectiveness of harvest monitoring has aided the Nass moose population recovery.

Provincial Ban on Grizzly Bear Hunting

In 2015, the Nisga'a Nation purchased Guiding Territory Certificate No. 601084. On December 15, 2017 British Columbia enacted regulatory amendments to prohibit licensed hunting of grizzly bears ("Hunting Ban"). When the Hunting Ban came into force in 2018, the Nisga'a Nation was operating a commercial guiding business through a wholly-owned company, Nisga'a Guide Outfitting LP (NGOLP).

Leading guided hunts of grizzly bears comprised a significant component of NGOLP's business. With the hunting ban in force, NGOLP has not been able to conduct any guided grizzly bear hunts. During the reporting period, NLG commenced negotiations with British Columbia to obtain compensation for loss of revenues associated with commercial grizzly bear hunts and the two parties reached a settlement. NGOLP has since ceased operations.

Working Group & Environmental Assessment

NLG's Nass Area Strategy Working Group (NASWG) reviews and prepares responses for various environmental referrals and processes. NASWG regularly reviews referrals from British Columbia and Canada regarding mineral exploration projects, land tenures, forest tenures, and environmental permits. NLG's participation in various external Environmental Assessment processes is also managed by NASWG.

Nass Area Strategy

Under the Nisga'a Final Agreement, the Nisga'a Nation has substantial treaty rights throughout the 27,000-square-kilometre (approximate) Nass Area. The Nisga'a Nation owns and has control over development on Nisga'a Nisga'a Lands, which make up about eight percent of the total Nass Area. The Nisga'a Nation also has comprehensive rights relating to consultation and environmental assessment over proposed developments in the rest of the Nass Area.

The Nass Area Strategy was developed to ensure that proposed resource developments in the Nass Area comply with all Nisga'a Treaty rights. The Nisga'a Nation evaluates proposals by assessing a project's potential environmental, social, and cultural impacts; the proposed strategies to mitigate those impacts; and the potential economic benefit to the Nisga'a Nation.

NLG does not rely on technical experts of proponents. Where necessary, NLG hires technical experts to provide advice. The costs of participating in environmental assessments (i.e., hiring technical experts and negotiating benefits agreements) are paid for by project proponents through capacity funding agreements. Canada and British Columbia also undertake environmental assessments of any project that may impact Nisga'a Lands or interests and consult NLG in this process.

During the reporting period, NLG took part in numerous Environmental Assessments and entered into various agreements involving projects that may impact the Nisga'a Nation's treaty interests. The following are the most notable of these projects.

SEABRIDGE GOLD INC. / KERR-SULPHURETS MITCHELL (KSM) MINE

NLG and Seabridge Gold Inc. (Seabridge) have a Benefits Agreement in connection with Seabridge's proposed KSM Project, which would include an open-pit gold, copper, silver, and molybdenum mine development near the headwaters of the Unuk River. The agreement includes commitments by Seabridge regarding jobs and contracting opportunities at the KSM Project, education and training, financial payments, and a framework for working together on ongoing development matters. This comprehensive agreement also addresses concerns expressed by the Nisga'a Nation around the potential environmental and social impacts of the KSM Project. The deadline by which work must begin on the mine was extended to July 29, 2024.

During the reporting period, progress at the KSM Project was delayed due to market conditions and Seabridge voluntarily suspending its field program in response to the COVID-19 pandemic. Seabridge obtained an extension of its Environmental Assessment Certificate. Seabridge projects undertaking significant work at the site in the next reporting period to obtain its substantial start decision for its Environmental Assessment Certificate. NLG continues to work closely with Seabridge, Nisga'a citizens, and business to ensure that Nisga'a have access to the employment, training, and contracting opportunities in connection with this work.

BRUCEJACK MINE

In 2015 NLG entered into a Project Agreement with Pretium Resources Inc. with respect to an underground gold and silver mine near Brucejack Lake (located outside the Nass Area). Under the Benefits Agreement, Pretium Resources will make a series of lump sum payments to the Nisga'a Nation upon the occurrence of certain milestones. The Nisga'a Nation started receiving payments from Pretium in 2017 upon the commencement of commercial production at the Brucejack Mine. In addition to lump sum payments, Pretium Resources also makes annual payments to the Nisga'a Nation based on percentage of the mineral tax payable by Pretium for the year to British Columbia. The Benefits Agreement also provides opportunities in respect of contracting and employment for Nisga'a businesses and Nisga'a citizens. Since its first full year of production in 2018, Pretium has consistently maintained Indigenous employment levels of approximately 30 percent.

PREMIER MINE

During the reporting period, NLG entered into a Project Agreement with Ascot Resources Ltd. with respect to the proposed development of a gold mine located near Stewart, BC. Ascot Resources acquired IDM

Resources in 2019 and the agreement with Ascot replaces the previous 2019 Benefits Agreement negotiated by NLG with IDM Mining Ltd. for the Red Mountain Project.

Under the Project Agreement Ascot Resources will make a series of lump sum payments to the Nisga'a Nation upon the occurrence of certain regulatory and production milestones. During the reporting period, the Nisga'a Nation started receiving payments upon the execution of the Project Agreement. In addition to lump sum payments, Ascot Resources will also make annual payments to the Nisga'a Nation based on percentage of the mineral tax payable by Ascot Resources for the year to British Columbia.

The Project Agreement is structured to maximize opportunities in respect of contracting and employment for Nisga'a Businesses and Nisga'a citizens by establishing a Business Opportunities Committee.

Ascot Resources received its Mines Act permit approval during the reporting period and hopes to commence commercial production at the end of 2022.

KSI LISIMS LNG PROJECT

The Nisga'a Nation together with its partners, Western LNG and Rockies LNG have submitted a Detailed Project Description with the British Columbia Environmental Assessment Office for the Ksi Lisims LNG Project. It is the next major step in a comprehensive regulatory process that will fully assess the project and its impacts.

This process is being conducted with the full participation of the Nisga'a Nation's Land and Resources Department. The assessment is compliant with Chapter 10 of the Nisga'a Final Agreement to ensure the Nation's interests and priorities are considered.

WESTCOAST CONNECTOR GAS TRANSMISSION PROJECT

In an effort to enable the Ksi Lisims LNG Project to advance, it is important for the Nisga'a Nation to ensure a similar arrangement that the Nation has with the Prince Rupert Gas Transmission Project (PRGT) is in place with the Westcoast Connector Gas Transmission Project (WCGT). The WCGT project completed a comprehensive environmental assessment in 2014, following a corridor through Nisga'a Lands similar to that of the PRGT project. Discussions about finalizing an agreement continue.

Together with the LNG project and the requisite transmission infrastructure, these projects represent a once-in-a-generation economic development opportunity for the Nisga'a Nation. If successful, these projects would put the Nisga'a Nation well on track of economic self-sufficiency in addition to creating significant prosperity and opportunities.

WINDRIVER HYDRO PROJECTS

The Nisga'a Nation and WindRiver completed a Project Agreement for the Kinskuch Lake Project in 2018. Although that project is not currently being advanced, the good working relationship established with WindRiver led to the Nisga'a Nation's engagement of WindRiver Power Corporation as a partner in developing the transmission infrastructure for the proposed Ksi Lisims LNG Project.

The Nisga'a Nation is carefully considering how the transmission lines are constructed to ensure that any new infrastructure development is done in a way that significantly reinforces the power grid on Nisga'a Lands. Through Ksi Lisims LNG, the Nisga'a Nation has secured a commitment to ensure the transmission line will connect to the local grid to greatly improve system reliability and largely eliminate power outages on Nisga'a Lands.

PROPOSED LAND ACQUISITION

Pursuant to the agreement allowing PRGT to build a natural gas pipeline through the Nass Area and Nisga'a Lands, the Nisga'a Nation has an option to secure capacity in the proposed PRGT pipeline for use by an LNG developer selected by and in partnership with the Nisga'a Nation. The Nisga'a Nation has been actively pursuing opportunities for LNG development in the vicinity of Nasoga Gulf. Although no project is proposed for this location at this time, the area may eventually be developed and may include LNG or other infrastructure development.

The Treaty provides for the addition of lands to Nisga'a Lands provided that they are owned by the Nisga'a Nation in fee simple, are contiguous to Nisga'a Lands, and that British Columbia and Canada agree to the addition of the lands to Nisga'a Lands.



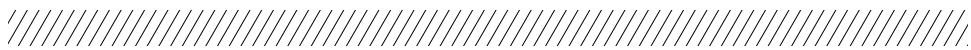
In 2015, the Nisga'a Nation and British Columbia entered negotiations regarding the purchase of the upland, a long-term lease of the foreshore at Nasoga Gulf and the addition of the Nasoga Gulf upland to Nisga'a Lands. Canada has indicated support for this initiative subject to concluding its obligations to consult. Should the transaction be concluded, the Nisga'a Final Agreement would apply to the Nasoga Gulf upland, including concurrent application of federal, provincial, and Nisga'a law. In 2016, WSN passed resolutions directing that funds be made available to complete the purchase. The terms of the draft purchase and sale agreement, and the long-term lease, are confidential until all terms have been finalized and the transfer is complete. The proposed land transactions are contingent on provincial consultation with potentially impacted First Nations. During the reporting period, this proposal remained under discussion.

Nisga'a Land Title

Holding the title to one's own land offers the potential to generate capital for economic development. Developing nations and their citizens are crippled by their inability to use the title to their lands as a means of raising capital. No longer bound by the *Indian Act*, this should not be the case for the Nisga'a Nation or its citizens. Yet Nisga'a citizens have, until recently, been unable to benefit from the equity in their homes and Nisga'a Villages have been unable to capitalize on their assets. The Nisga'a Individual Landholding Project has changed this.

Unrestricted fee simple ownership, possible since October 2012, allows Nisga'a citizens to own land in fee simple and to be able to approach lending institutions for a mortgage without requiring a guarantee from the Nisga'a Nation. Providing Nisga'a citizens with the ability to use their residential properties to raise capital—like other Canadians—unlocks an important resource for supporting economic growth, investment, and increased prosperity for Nisga'a citizens.

The Nisga'a Land Title system is unique in the world. Considered to be a best practice model internationally, it is the only Indigenous title system that has standing in both the Canadian Council of Land Title Officials and the International Registrars of Title Council.



“The Nisga'a Nation will prosper as a self-reliant society with a sustainable economy. Nisga'a culture, self-determination, and well-being will be preserved and enhanced for generations to come.”

DECLARATION OF THE NISGA'A NATION

Communications & Intergovernmental Relations

Wil dip adigwil nidixdidalk_{tdim}' gan wilhl
sgihl axy'ookskw sk'apdim' / We inspire trust
and understanding through effective communication

The Communications and Intergovernmental Relations Directorate of the Nisga'a Lisims Government works to improve the way government members communicate with each other, Nisga'a citizens, its Treaty partners, and the wider world.

Communicating with Citizens

NLG is committed to maintaining open, honest, and effective channels of communication. Special Assemblies are held every two years, where government members report (both in person and in a printed report) on all areas of governance and public programs. Every Nisga'a citizen has the right to attend and speak at Special Assemblies and the proceedings are webcast to ensure all Nisga'a citizens are able to participate. During the reporting period, the Special Assembly was postponed.

In addition to biennial Special Assemblies, the directorate:

- + publishes NLG's monthly newsletter;
- + maintains and enhances NLG's website (www.nisgaanation.ca) and social media;
- + develops and maintains websites and social media for major events;
- + webcasts important events;
- + broadcasts Nisga'a news and information to Nisga'a Villages, Urban Locals, and Nisga'a institutions; and
- + compiles and maintains a photo gallery of significant events.

Reaching the Wider World

While some issues and initiatives are specific to Nisga'a citizens, others may have regional, provincial, or national implications. The Nisga'a Final Agreement is a ground-breaking treaty and its implementation is being closely watched. Fostering a broad understanding of the Treaty is the goal of the directorate's public relations efforts. This goal is achieved through the production and distribution of information packages, videos, media alerts, press releases, interviews, and collaborating with Treaty partners (Canada and British Columbia) in the production of this report.

Land Claims Agreement Coalition

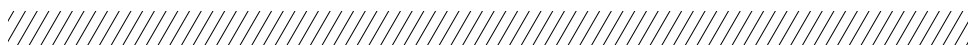
When it comes to treaty making, the Nisga'a Lisims Government has a wealth of experience to share. As a way of reaching out to and partnering with First Nations across Canada, NLG is a member of the Land Claims Agreement Coalition (LCAC). The objective of the LCAC is to lobby Canada to put in place a federal Implementation Policy that supports the full implementation of modern-day treaties, such as the Nisga'a Final Agreement.

Youth in Government

From time immemorial, Nisga'a elders have selected youth and trained them to become leaders of their respective wilps (houses). In keeping with this tradition, Nisga'a Government continues to engage and train the leaders of tomorrow. NLG is committed to improving access for Nisga'a youth to programs and services by involving them in the social and economic decision-making of government.

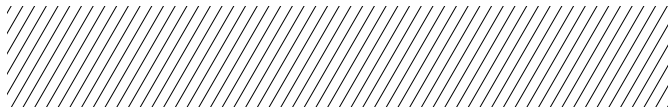
This is accomplished through the Nisga'a Youth Advisory Council (NYAC). Each Nisga'a Village and each Nisga'a Urban Local has its own Youth Council, which sends a representative to the seven-member NYAC.

During the reporting period, Nisga'a youth organized and took part in numerous health and wellness, educational, employment, and youth government initiatives designed to nurture, train, and inspire Nisga'a youth.



“We are Nisga’a. We declare to the world that we are a unique Aboriginal nation of Canada, proud of our history, and assured in our future. We claim and take our rightful place as equal participants in Canadian society. Our destiny is living peacefully together with the other nations of Canada.”

DECLARATION OF THE NISGA’A NATION



Programs & Services

Dimt hugaxam diyeem' n'idiit t an dixde'entgum' / Our governance and services evolve to meet our people's needs

Guided by Nisga'a culture and best practices from around the world, the Nisga'a Lisims Government works to improve the lives of Nisga'a people. In partnership with the four Nisga'a Village Governments, NLG delivers a wide range of culturally appropriate programs and services in the areas of health, education, social development, local services, and access to justice.

Fiscal Financing Agreement

The Treaty requires the Parties to enter into a Fiscal Financing Agreement describing the financial relationship among the Parties. The FFA sets out funding amounts from Canada and British Columbia to NLG for supporting agreed-upon government programs and services, and for supporting treaty implementation activities. The FFA also sets out terms, conditions, and reporting requirements for transfer payments.

The current agreement implements new and interim policies under Canada's Collaborative Self-Government Fiscal Policy. The Nisga'a Nation's participation in the Collaborative Fiscal Policy Development Process resulted in Canada's Collaborative Self-Government Fiscal Policy including an interim policy on fiscal capacity. The policy was co-developed in collaboration with other self-governing Indigenous governments and Canada. The new policy establishes a clear and transparent framework that is intended to provide sufficient fiscal

resources to Indigenous governments to fulfill their responsibilities. The current agreement has a five-year term ending March 31, 2024.

During the reporting period, funding from Canada amounted to \$86,920,328 for federally-supported programs and services, including: education, social development, health, physical works (capital/housing), local government, and non-commercial fisheries. Funding from British Columbia totalled \$5,546,220. All federal and provincial transfers were completed on time. Canada and British Columbia may also provide additional program or project funding to NLG to support specific initiatives; these funding amounts are indicated in relevant sections of this report.

Nisga'a Valley Health Authority

Nisga'a Government manages the delivery of healthcare in Nisga'a communities through the Nisga'a Valley Health Authority (NVHA). Registered under the *Societies Act*, the elected body includes representatives from the four Nisga'a Villages and an elected representative from the non-Nisga'a community.

Responsible for creating and maintaining facilities and promoting medical and public healthcare programs, NVHA operates a diagnostic centre in Gitlaxt'aamiks and satellite clinics in the other Nisga'a Villages, providing physician services, home care, cultural community health representatives, and the administration of non-insured health benefits. During the reporting period, through

the Fiscal Financing Agreement, NLG received \$25,177,440 from Canada and \$2,804,000 from British Columbia for health care funding.

Nisga'a Valley Health Authority is guided by the Nisga'a Nation Health Plan, which was developed in collaboration with NLG, the four Nisga'a Villages, Nisga'a Valley Health Authority Board, medical teams, and employees. The Nisga'a Lisims Government's Nation Health Plan "A Shared Path to Improved Health" is available on the NVHA website: www.nisgahealth.bc.ca.

During the reporting period, NVHA, worked to prepare the Nisga'a Nation for the COVID-19 pandemic on Nisga'a Lands by providing emergency response and vaccinations to Nisga'a citizens. Nisga'a Lisims Government commends NVHA physicians, nurses, and staff for enduring the pressures and demands of this global pandemic and for being there for Nisga'a citizens and residents during this trying time.

Nisga'a Child & Family Services

NLG provides service options to ensure the protection and well-being of Nisga'a children consistent with both the Ayuukhl Nisga'a and British Columbia statutes and policies. This is achieved through Nisga'a Child and Family Services (NCFS), which works to support families through the promotion and utilization of the Ayuuk. With offices located in Citlaxt'aamiks, Terrace, and Prince Rupert, NCFS provides both statutory services (an extension of the child welfare law) and non-statutory services (volunteer community services). During the reporting period, Canada provided \$6,358,000 for social programs through the Fiscal Financing Agreement. British Columbia provided \$2,197,560 for both delegated and non-delegated services.

NCFS offers support services for families, which promote sound parenting practices and respite care. Voluntary care agreements allow parents to place their children in a safe, approved home during medical treatment or training. Special Needs Agreements ensure the safe care of children with special needs.

NCFS also distributes support payments to families for providing foster care for Nisga'a children in Nisga'a family care homes.

Other services include:

- + Family Group Conference Program, which provides a venue for alternative family dispute resolution;
- + Infant Development Program, which benefits children from birth to three years of age by providing support and education for parents;
- + Supported Child Care Development Program, which supports and provides advocacy for children with special needs.

NCFS surplus funds provide resources for the following NLG programs:

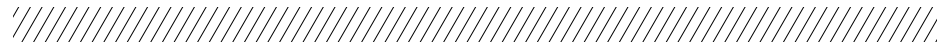
- + Youth Worker Program;
- + Recreation Program;
- + Community Workshops; and
- + Family Support Services.

Child Protection (C-6) Status

Under British Columbia's *Child, Family and Community Service Act*, Child Protection (or C-6) status allows for Nisga'a control over an important area of child and family service delivery—empowering delegated NCFS staff to conduct child welfare investigations. NCFS works diligently to ensure children stay with family and avoid going into care. NCFS focuses on a Nisga'a cultural foundation for practice and programming, while ensuring that the needs of both Nisga'a families and legislative requirements are met. Provincial Delegation for C-6 to NCFS is limited to the Nass Valley; British Columbia's MCFD Terrace retains responsibility for C-6 delegated work for Nisga'a families in Terrace.

Social Development Services

NLG is committed to supporting healthy and economically prosperous Nisga'a communities where children, youth, and adults have hope and opportunities, as well as access to social programs that support a healthy living standard. This is accomplished by developing individual and family strengths and by providing access to social services that will enhance self-sufficiency. As social policies are continuously evolving, NLG



“We are Nisga’a, the people of K’alii-Aksim Lisims. May K’am Ligii Hahlhaahl continue to protect our land and nation.”

DECLARATION OF THE NISGA’A NATION

keeps apprised of any provincial changes and ensures NLG’s policies and services are reasonably comparable to those available to residents elsewhere in British Columbia. The following programs are funded through the FFA:

- + Basic Needs;
- + Training Employment Support;
- + Special Needs;
- + Family Violence Prevention;
- + Guardian Financial Assistance;
- + Community Support Services;
- + Adult In-Home Care;
- + National Child Benefit Reinvestment;
- + Employment Initiatives; and
- + Community Preventative Services.

Policing Services

Police services on Nisga’a Lands are provided through the Police Services Funding Contribution Agreement between NLG and British Columbia. During the reporting period, NLG signed a Community Tripartite Agreement that outlines how the RCMP delivers policing services to the Nisga’a Nation. The NLG Public Order Peace and Safety Committee is the consultative group that ensures the terms of this agreement are met to the satisfaction of the Nisga’a Nation.

Access to Justice

NLG’s Access to Justice Department works to involve every Nisga’a citizen in promoting safety by building on the strengths of individuals, families, and communities. The Justice Department supports the prevention and resolution of conflicts by increasing awareness of the Nisga’a Ayuuk and Canadian laws through the following programs:

- + the **ABORIGINAL JUSTICE PROGRAM** assists the justice system in improving its relevance and effectiveness in Nisga’a communities; encourages the revival of traditional Nisga’a practices in resolving conflict; develops alternative programming to deal with deterrence and prevention, diversion, sentencing, rehabilitation, and incarceration; and encourages crime prevention through information, education, and community development programming with Nisga’a communities (funded \$140,456 annually from British Columbia).
- + the **YUHLIMK’ASKW PROGRAM** and **YOUTH JUSTICE PROGRAM** provide culturally appropriate alternative justice solutions and help Nisga’a communities effectively respond to youth justice issues/needs. (Funded \$87,890 annually from Canada.) During the reporting period, Canada provided an additional one-time \$2,694 capacity-building grant to address issues related to the pandemic and a one-time \$14,500 capacity-building grant to support a wellness campaign.
- + the **NASS VALLEY RCMP VICTIM SERVICES PROGRAM** provides emotional support to victims of crime during their recovery and involvement with the justice process (funded \$70,404 annually by British Columbia).

During the reporting period, the Access to Justice Department:

- + coordinated the Nisga’a Interagency group meetings to share resources regarding alcohol and drug abuse, youth issues, and suicide;
- + became part of the team with School District #92 (Nisga’a) in utilizing Nisga’a restorative approaches to deal with conflict situations in the school;

- + increased outreach/advocate services to the Nass Valley residents who are in the criminal justice system and refer clients to appropriate social, education, and other resources to assist them in addressing the underlying issues;
- + opened a satellite Justice Office in Laxgalts'ap to create easier access to justice resources for the community of Laxgalts'ap and Gingolx;
- + provided, in partnership with Justice Education Society of BC, more training opportunities for Nass Valley residents to understand family law processes, restorative justice processes, elder abuse, and youth justice; and
- + coordinated, in partnership with BC Corrections Branch, a cross-cultural awareness workshop for court personnel.

Nisga'a Registry of Laws

The Nisga'a Registry of Laws is housed in NLG's offices and is available to the public. Updated on a regular basis, the registry consists of laws, regulations, and amendments currently in force, which are now available on the NLG website at: www.nisgaanation.ca.

During the reporting period, NLG's legislature, Wilp Si'ayuukhl Nisga'a (WSN), passed the following legislation and enacted the following regulations:

- + *Nisga'a Elections Amendment Act, 2020*;
- + *Nisga'a Elections Amendment Act, 2020 In-Force Regulation*;
- + *Nisga'a Elections Amendment Act Regulation (No. 2), 2020*;
- + *Members' Code of Conduct Special Procedures Act*;
- + *Nisga'a Tax Sale Deferral (Covid-19) Act*;
- + *Nisga'a Forest Amendment Act, 2020*;
- + *Gingolx Paving Financing Act*;
- + *Nisga'a Permissive Exemptions Regulation, 2021*;
- + *Nisga'a Financial Administration Amendment Act, 2020*;
- + *Nisga'a Real Property Tax Enforcement Amendment Act, 2020*; and
- + *Nisga'a Real Property Tax Enforcement Amendment Act, 2020 (In Force)*.

Nisga'a Settlement Trust

Under the Treaty, the capital transfer to the Nisga'a Nation was paid over 14 years. NLG has developed a risk budgeting framework for these funds, known as the Nisga'a Settlement Trust. NLG diligently monitors the trust to ensure continued growth. Where other elected administrations routinely plan four to five years into the future, the primary goal of the Nisga'a Settlement Trust is to provide financial stability to the Nisga'a Nation through the seventh generation.

Nisga'a Settlement Trust*

| | |
|------|---------------|
| 2003 | \$27,028,368 |
| 2004 | \$36,903,676 |
| 2005 | \$44,858,894 |
| 2006 | \$55,504,793 |
| 2007 | \$71,875,085 |
| 2008 | \$82,520,867 |
| 2009 | \$78,990,071 |
| 2010 | \$112,361,793 |
| 2011 | \$143,959,977 |
| 2012 | \$164,888,996 |
| 2013 | \$192,581,720 |
| 2014 | \$234,058,417 |
| 2015 | \$278,350,704 |
| 2016 | \$303,670,753 |
| 2017 | \$314,900,000 |
| 2018 | \$301,432,192 |
| 2019 | \$323,220,658 |
| 2020 | \$372,610,566 |

*Annual fund value on March 31.

Capital Finance Commission

NLG's Capital Finance Commission (CFC) was established to enable the financing of major maintenance or replacement of FFA listed assets. In addition, the Commission is responsible for management and control of the Capital Finance Commission fund in accordance with the *Nisga'a Capital Finance Commission Act*. The CFC meets to consider submissions under Schedule C of the FFA and to consider submissions under the *New Assets Act*.

Personal Income Taxation

Under the Treaty, the income tax exemption for Nisga'a citizens, and all Status Indians employed on Nisga'a Lands, ceased to apply effective January 1, 2013. Nisga'a citizens are no longer exempt from income tax if they are employed on any reserve land in Canada. Prior to the conclusion of the exemption, NLG negotiated and executed revenue sharing agreements with Canada and British Columbia. Under these agreements, income taxes paid by Nisga'a citizens resident on Nisga'a Lands flow to the Nisga'a Nation. In addition, some income taxes paid by non-Nisga'a citizens resident on Nisga'a Lands also flow to the Nisga'a Nation. Residency is determined as the ordinary residence of the individual on the last calendar day of each tax year (December 31st).

Consumption Taxation

In accordance with the Treaty, the exemption from consumption taxes ceased to apply effective June 1, 2008 for all status Indians within Nisga'a Lands and for Nisga'a citizens elsewhere in Canada. Effective July 30, 2008, under a tax administration agreement with Canada, Canada collects and administers the Nisga'a Goods and Services tax on behalf of NLG. The Nisga'a Goods and Services Tax replaces the federal goods and services tax on Nisga'a Lands and is payable by both Nisga'a citizens and other persons on Nisga'a Lands. Under the 2013 Provincial Sales Tax Revenue Sharing Agreement (PSTRSA), British Columbia shares 50 percent of provincial sales tax revenues estimated to be attributable to Nisga'a citizens resident on Nisga'a Lands. The PSTRSA replaces all previous consumption taxation agreements between the Nisga'a Nation and British Columbia.

Property Taxation

Under the Real Property Tax Co-ordination Agreement between the Nisga'a Nation and British Columbia, NLG began levying and collecting real property taxes on properties held by both Nisga'a citizens and persons other than Nisga'a citizens on Nisga'a Lands in 2015.

All residents on Nisga'a Lands received a letter from British Columbia Assessment in early January after which Property Tax notices were issued from NLG's Property Tax Administrator. The assessment provided Nisga'a citizen homeowners with an initial objective valuation of their property. NLG managed the impact of these assessments through a series of measures similarly employed by governments throughout British Columbia, including the Homeowner Grant, the Low-Income Grant Program, and exemptions for NLG's public service and other institutions.

The British Columbia Assessment system will be of enormous value to the Nisga'a Nation when industrial and commercial properties are developed on Nisga'a Lands. The tax revenue from those developments will provide funding for infrastructure as well as social and economic programs.

Balanced Budget

During the reporting period, WSN passed a balanced final budget for fiscal year 2020-2021, as required by Nisga'a law.



Nisga'a Lisims Government — Transparency & Accountability

A pillar in the foundation of good governance is a government's ability to maintain transparency and accountability in its day-to-day operation. The Constitution of the Nisga'a Nation (Nisga'a Constitution) came into effect on May 11, 2000, and provides for the establishment of the Nisga'a Lisims Government, each of the four Nisga'a Village Governments, and the three Nisga'a Urban Locals. The Nisga'a Constitution further called for the establishment of Nisga'a Laws, which, among other things, contain provisions for transparency and accountability in government decision-making and financial administration.

The *Nisga'a Government Act* stipulates requirements for the frequency of meetings of various bodies, such as WSN, the NLG Executive, the Council of Elders, and all other House committees of Nisga'a Government. *The Nisga'a Government Act* also enforces the Members' Code of Conduct, which specifies requirements with respect to the conduct of each elected and appointed Nisga'a representative while serving in their official capacity.

The Nisga'a Government's standards of financial administration are comparable to standards generally accepted for governments in Canada. There are requirements in Nisga'a Laws for budgets, quarterly reports, annual reports, and audits of the financial activities of Nisga'a Government and Nisga'a Public Institutions.

The *Nisga'a Financial Administration Act* stipulates details for oversight, management and control of all financial matters of the Nisga'a Nation, Nisga'a Government, and Nisga'a Public Institutions. Under the *Nisga'a Financial Administration Act* there must be an annual independent audit of financial statements of Nisga'a Government and Nisga'a Public Institutions, which is made available for inspection by Nisga'a citizens and is available on the Nisga'a Lisims Government website: www.nisgaanation.ca.

The Nisga'a Nation is also accountable to the governments of Canada and British Columbia for the funding provided by those governments and fulfills this obligation by submitting reports and audits, annually or as required.

Dispute Resolution

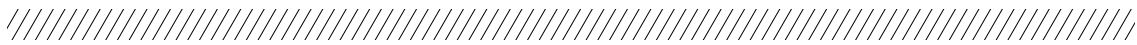
During the previous reporting period, Nisga'a Lisims Government commenced dispute resolution proceedings against Canada and British Columbia. The Dispute Resolution Chapter of the Treaty sets out processes to address breaches or the improper implementation of the Treaty. The proceedings are following the stages set out in the Dispute Resolution Chapter, starting with collaborative negotiations. These proceedings were delayed by the COVID-19 pandemic, as well as federal, provincial and Nisga'a elections. However, the collaborative negotiations stage is ongoing.

While the Treaty generally requires that the collaborative negotiations stage proceed on a confidential basis, NLG is pleased to report that discussions with British Columbia toward a negotiated resolution are positive and ongoing.

Nisga'a Lisims Government — Summary Financial Information

All amounts are included in the March 31, 2021 audited consolidated financial statements of the Nisga'a Lisims Government or have been calculated from those financial statements. The statements are available to all Nisga'a citizens by appointment, or on www.nisgaanation.ca.

| Statement of operations and accumulated surplus | 2021 | 2020 |
|--|--------------------|---------------|
| REVENUES | | |
| Fiscal financing agreement and related funding | \$ 84,940,452 | \$ 80,545,281 |
| Investment income | 14,712,076 | 21,676,002 |
| Tax revenue | 7,504,371 | 6,224,977 |
| Other revenue | 22,147,723 | 10,607,133 |
| Targeted funding - ISC | 2,825,704 | 1,476,361 |
| Revenue from commercial entities | 1,338,728 | 1,243,345 |
| Contribution from Lisims Fisheries Conservation Trust | 600,000 | - |
| | 145,596,975 | 121,773,099 |
| EXPENSES | 31,906,292 | 26,660,902 |
| TRANSFERS AND OPERATING GRANTS | | |
| Nisga'a Village Governments | 35,093,027 | 34,415,837 |
| Nisga'a Valley Health Authority | 17,562,400 | 17,105,084 |
| Nisga'a School Board #92 | 9,707,909 | 8,816,091 |
| Nisga'a Urban Locals | 3,842,771 | 3,286,853 |
| Wilp Wilxo'oskwhl Nisga'a | 1,045,510 | 946,996 |
| Nisga'a Citizens | - | - |
| | 67,251,617 | 64,570,861 |
| | 99,157,909 | 91,231,763 |
| EXCESS OF REVENUES OVER EXPENSES | 46,439,065 | 30,541,336 |
| Accumulated surplus, beginning of year | 309,633,172 | 279,091,836 |
| ACCUMULATED SURPLUS, END OF YEAR | 356,072,237 | 309,633,172 |
| Consolidated Statement of Financial Position | 2021 | 2020 |
| FINANCIAL ASSETS | | |
| Cash | 40,240,927 | 17,628,308 |
| Restricted Cash | 26,059,419 | - |
| Accounts and loans receivable | 3,268,591 | 4,014,199 |
| Designated cash | 13,530,163 | 16,897,249 |
| Designated investments | 41,175,061 | 39,981,486 |
| Designated trust funds | 302,747,242 | 286,676,285 |
| Investments in other entities | 681,470 | 681,470 |
| | 427,702,873 | 365,878,997 |
| LIABILITIES | | |
| Accounts payable and accrued liabilities | 20,568,975 | 18,121,822 |
| Deferred revenue and deposits received | 19,598,558 | 12,320,896 |
| Silviculture obligation | 1,448,093 | 1,603,943 |
| Capital finance commission deferred revenue | 54,030,706 | 48,870,324 |
| Long-term debt | 186,167 | 632,967 |
| | 95,832,499 | 81,549,952 |
| NET FINANCIAL ASSETS | 331,870,374 | 284,329,045 |
| NON-FINANCIAL ASSETS | | |
| Tangible capital assets (Schedule 1) | 24,109,558 | 25,207,724 |
| Prepaid-expenses | 92,305 | 96,403 |
| | 24,201,863 | 25,304,127 |
| ACCUMULATED SURPLUS | 356,072,237 | 309,633,172 |



These two maps are representational and not to scale and are for general information purposes only.

Information contained in this publication or product may be reproduced, in part or in whole, and by any means, for personal or public non-commercial purposes, without charge or further permission, unless otherwise specified.

You are asked to:

- + exercise due diligence in ensuring the accuracy of the materials reproduced;
- + indicate both the complete title of the materials reproduced, as well as the author organization;
- + and indicate that the reproduction is a copy of an official work that is jointly published by the Governments of Canada, British Columbia, and Nisga'a Nation, and that the reproduction has not been produced in affiliation with, or with the endorsement, of these three governments.

Commercial reproduction and distribution is prohibited except with written permission from all of the following parties:

- + the Government of Canada's copyright administrator, Public Service and Procurement Canada at droitdauteur.copyright@tpsgc-pwgsc.gc.ca;
- + the Government of British Columbia at www.cio.gov.bc.ca/cio/intellectualproperty/index.page;
- + Nisga'a Lisims Government at 250-633-3000 or www.nisgaanation.ca.

ISSN: (PDF) 1927-6796 (Online)

Catalogue: (PDF) R1-17E-PDF

© His Majesty the King in Right of Canada, as represented by the Minister of Crown-Indigenous Relations; British Columbia's Ministry of Indigenous Relations and Reconciliation; and the Nisga'a Lisims Government, (2023).

Cette publication est aussi disponible en français sous le titre : L'Accord définitif Nisga'a Rapport de mise en œuvre 2020-2021.

PUBLISHED UNDER THE AUTHORITY OF:



Nisga'a Lisims Government
New Aiyansh, British Columbia
www.nisgaanation.ca



Province of British Columbia
Victoria, British Columbia
www.gov.bc.ca



Government of Canada
Ottawa, Ontario
www.canada.ca/indigenous-northern-affairs
1-800-567-9604
TTY only 1-866-553-0554



**“We are Nisga’a,
the people of
K’alii-Aksim Lisims.
From time
immemorial, we
have lived in the
lands that K’am
Ligii Hahlhaahl gave
to our ancestors.”**